

# MTSH REPORTING PRINCIPLE



CONCRETE ECOSYSTEM

FINANCIAL & PERFORMANCE

SHAREHOLDERS & AGM

MATERIALS & STRATEGIC

SUSTAINABILITY & IMPACT

CORPORATE & STATUTORY

## THE CONCRETE ECOSYSTEM: ARCHITECTURE FOR VALUE CREATION

At MTSH, reporting is not a regulatory obligation. It is a continuous mechanism that translates corporate activity into clear, actionable signals for our stakeholders. We operate a CONCRETE Ecosystem: a virtuous cycle where internal standards provide structural rigor, and our ECO values drive long-term momentum, trust, and integrity.

### I. Structural Hardware: CONCRETE Standards

Our CONCRETE reporting framework ensures every disclosure, from Consolidated Financial Statements to MD&A, is technically sound, defensible, and consistent. Key principles include:

- **Clarity & Objectivity:** Presenting fact-based, unambiguous information.
- **Normalization & Completeness:** Maintaining consistent formats and disclosing all material aspects for accurate comparison over time.
- **Reliability & Evidentiary Support:** Anchoring all claims in verifiable data.
- **Timeliness & Ethics:** Delivering critical information, such as AGM notices, promptly and with principled judgment.

### II. Value Software: ECO Philosophy

While CONCRETE ensures rigor, ECO ensures that reporting reflects true value creation and ethical conduct:

- **Ethical, Effective, Efficient** - Upholding integrity so disclosures mirror operational quality.
- **Clear, Competent, Cumulative** - Building a consistent narrative that tracks performance and value creation.
- **Orderly, Organic, Optimal** - Rooting reporting in real, verifiable outcomes to ensure sustainable growth.

### III. A Self-Reinforcing Cycle

At the heart of the ecosystem is transparency and integrity, which govern decisions, validate outcomes, and reinforce trust. In this cycle: A Project Award (Strategy) is validated by a Relief Effort (Impact), Anchored by Legal Filings (Statutory), Proven by Audited Results (Financials). At MTSH, integrity is structural, operational, and strategic—not merely a policy. It is the core of how we advance responsibly.

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## The Concrete Ecosystem of Reporting integrity

A self-reinforcing loop connecting Financials, Shareholders, Strategy, Impact and Statutory Compliance through rigorous CONCRETE standards



CONCRETE Principles Integrated In Each Node

Clarity | Objectivity | Normalization | Completeness | Reliability | Evidentiary | Timeliness | Ethics

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## Financial Reports & Performance Statements

- Annual Report
- Notice of Financial Results
- Year-End Management Discussion & Analysis
- Interim Results - Management Discussion & Analysis
- Year-End Consolidated Financial Statements
- Interim Consolidated Financial Statements
- Unaudited Consolidated Financial Statements

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## Shareholder Rights & Annual General Meeting

- Notice of Proposed Dividend
- AGM Invitation / Notice
- EGM Invitation / Notice
- AGM Resolutions
- EGM Resolutions
- Closing of Register & Suspension of Trading
- Notice of Proposed Share Split

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## Material Events & Strategic Announcements

- Appointment of Management Positions Announcement
- Resignation of Management Positions Announcement
- Joint Venture Announcement
- Memorandum of Understanding Disclosure
- Dealership / Commercial Agreements
- Accolades and Achievements
- Tender Awards
- Major Operational Update

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## Sustainability & Impact Reporting

- Sustainability Report
- Operational Report
- Environmental Monitoring Report
- Community Relief & Humanitarian Support Statement

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## Corporate and Other Statutory Disclosures

- Statutory Compliance Disclosure
- General Corporate Announcement